DEPARTMENT OF MANAGEMENT AND INFORMATION SYSTEMS

College of Business Administration
Department of Management and Information Systems
A432 Business Administration Building
Kent Campus
330-672-1140
mis@kent.edu
www.kent.edu/business/mis

Undergraduate Programs
- Business Management - B.B.A.
- Computer Information Systems - B.B.A.
- General Business - B.B.A.
- Human Resource Management - B.B.A.

Minors
- Business
- Computer Information Systems
- Doctoral Applied Statistics
- Doctoral Information Systems
- Doctoral International Business
- Doctoral Management Systems
- Healthcare Systems Management for Business Majors
- Healthcare Systems Management for Non-Business Majors
- Human Resource Management
- International Business for Business Majors
- International Business for Non-Business Majors
- Leadership
- Management for Business Majors
- Management for Non-Business Majors
- Military and Leadership Studies

Graduate Programs
- Business Administration - M.B.A.
- Business Administration - Executive M.B.A. - M.B.A.
- Business Analytics - M.S.

Department of Management Information Systems Faculty
- Akpan, Ikpe A. (2012), Associate Professor, Ph.D., Lancaster University, 2006
- Arikan, Asli M. (2014), Assistant Professor, Ph.D., The Ohio State University, 2004
- Arikan, Ilgaz (2014), Assistant Professor
- Berardi, Victor L. (1993), Associate Professor, Ph.D., Kent State University, 1998
- Blundell, Gregory E. (2001), Associate Professor, Ph.D., Kent State University, 2015
- Datta, Pratim (2007), Associate Professor, Ph.D., Louisiana State University, 2003
- Derubertis, Diane E. (2008), Lecturer, M.Ed., Kent State University, 1983
- Dragan, Natalia (2003), Assistant Professor, Ph.D., Kent State University, 2010
- Dubois, Cathy L. (1992), Associate Professor, Ph.D., University of Minnesota-Twin Cities, 1991
- Duchon, Michael S. (2000), Assistant Professor, Ed.D., Nova Southeastern University, 2012
- Gomez, Claudia (2013), Assistant Professor, Ph.D., New Mexico State University, 2012
- Hogue, Mary B. (2001), Associate Professor, Ph.D., University of Akron, 2000
- Knapp, Deborah K. (1992), Associate Professor, Ph.D., Kent State University, 1994
- Kwak, Dong-Heon (2014), Assistant Professor, Ph.D., University of Wisconsin-Milwaukee, 2014
- Landingham, Velvet L. (2004), Associate Professor, Ph.D., Case Western Reserve University, 2004
- Le-Nguyen, Khuong (2016), Associate Professor, Ph.D., Royal Holloway University, 2010
- Levashina, Julia (2008), Associate Professor, Ph.D., Purdue University, 2005
- Offodile, Onyebuchi F. (1988), Professor and Department Chair, Ph.D., Texas Tech University, 1984
- Patuwo, Eddy B. (1988), Professor, Ph.D., Virginia Polytechnic Institute and State University, 1989
- Polites, Greta L. (2012), Assistant Professor
- Porr, Dean A. (2004), Associate Professor, Ph.D., Regent University, 2004
- Razavi, Rouzbeh (2017), Assistant Professor, Ph.D., University of Essex, 2008
- Riczo, Steve (2014), Lecturer, M.H.A., Xavier University, 1982
- Shanker, Murali S. (1990), Professor
- Steinberg, Geoffrey (1991), Associate Professor, Ph.D., Temple University, 1991
- Whitmore, Mark D. (2011), Assistant Professor, Ph.D., The Ohio State University, 1985
Management and Information Systems (MIS)

MIS 24053  INTRODUCTION TO COMPUTER APPLICATIONS  3 Credit Hours
(Equivalent to IT 11000) Develop competency in the operation of contemporary software and hardware applications. To develop an appreciation for the contribution of computers, software and the Internet to society.
Prerequisite: None.
Schedule Type: Lecture
Contact Hours: 3 lecture
Grade Mode: Standard Letter
Attributes: TAG Business

MIS 24056  BUSINESS ANALYTICS I  3 Credit Hours
(Equivalent to BMRT 21004) Introduction to concepts in statistical methods and their applications to real world problems. Examines both the theoretical and practical side of the different methods.
Prerequisite: MATH 11010 or MATH 11012 or MATH 12002.
Schedule Type: Laboratory, Lecture, Combined Lecture and Lab
Contact Hours: 2 lecture, 2 lab
Grade Mode: Standard Letter

MIS 24065  WEB PROGRAMMING  3 Credit Hours
Principles of visual design as applied to Web site interface development. The course exposes students to the basics of programming and relational database and how to develop a Web-based database driven interactive information system.
Prerequisite: MIS 24053.
Schedule Type: Lecture
Contact Hours: 2 lecture, 1 lab
Grade Mode: Standard Letter

MIS 24093  VARIABLE TITLE WORKSHOP IN MANAGEMENT AND INFORMATION SYSTEMS  1-6 Credit Hours
(Repeatable for credit) Special workshop in management and information systems. Credits depend on scope of project.
Prerequisite: Permission.
Schedule Type: Workshop
Contact Hours: 1-6 other
Grade Mode: Satisfactory/Unsatisfactory

MIS 24163  PRINCIPLES OF MANAGEMENT  3 Credit Hours
(Equivalent to BMRT 11009) Introductory course in management and organizational design. The leading contributions in the area are reviewed and practical implications are developed. The course covers the principles that most management professors have come to expect in an introductory course: planning, organizing, leading, and controlling. In addition, the students need to be aware of critical issues managers must be aware of to succeed: diversity, globalization, ethics, technology, sustainability among them. The course serves as an introduction to many upper level business courses.
Prerequisite: Minimum Sophomore standing.
Schedule Type: Lecture
Contact Hours: 3 lecture
Grade Mode: Standard Letter

MIS 34032  DATA AND FILE TECHNOLOGY  3 Credit Hours
An introduction to file architecture and data base management systems. The application of these technologies is detailed.
Prerequisite: MIS 24060.
Schedule Type: Lecture
Contact Hours: 3 lecture
Grade Mode: Standard Letter

MIS 34036  ENTERPRISE SYSTEMS AND BUSINESS PROCESSES  3 Credit Hours
Prerequisite: MIS 24065; MIS 24053 with a minimum C (2.000) grade; and minimum cumulative 2.500 GPA.
Schedule Type: Lecture
Contact Hours: 3 lecture
Grade Mode: Standard Letter

MIS 34045  SMALL SYSTEMS TECHNOLOGY  3 Credit Hours
An examination of the role of small computer systems within an organization's information systems environment.
Prerequisite: MIS 24060.
Schedule Type: Lecture
Contact Hours: 3 lecture
Grade Mode: Standard Letter

MIS 34053  DATA INTEGRATION  3 Credit Hours
This course mixes concepts of data and information with hands-on applications with popular business software and the migration of the information to the Internet as well as Intranets. This course is only open to CIS minors. CIS majors will not receive credit.
Prerequisite: MIS 24060; not open to Computer Information Systems (CIS) majors.
Schedule Type: Lecture
Contact Hours: 3 lecture
Grade Mode: Standard Letter

MIS 34054  USING INFORMATION SYSTEMS FOR SOLVING BUSINESS PROBLEMS  3 Credit Hours
Examine key concepts about information systems that are relevant for business managers. The focus will be on promoting an understanding of the use of IS in solving business problems. There will also be hands-on assignments. Course not open to computer information systems (CIS) majors.
Prerequisite: MIS 24053 or COMT 11000; and cumulative 2.500 GPA.
Schedule Type: Lecture
Contact Hours: 3 lecture
Grade Mode: Standard Letter

MIS 34055  COMPUTER DECISION MODELING  3 Credit Hours
Introduces students to the scientific decision-making tools of operations research and management science, and also to the use of spreadsheet modeling for problem formulation and solution without the need for mathematics. The concepts of modeling and better decision making are stressed along with illustrations from the various functional areas of business. Course not open to computer information systems (CIS) majors.
Prerequisite: MIS 24053 or COMT 11000; and MIS 24056 or MATH 10041 or BMRT 21004; and cumulative 2.500 GPA.
Schedule Type: Lecture
Contact Hours: 3 lecture
Grade Mode: Standard Letter
MIS 34059  SERVICE OPERATIONS MANAGEMENT  3 Credit Hours
Provide students with the concepts and tools necessary to effectively manage service operations and to prepare students for management opportunities in service firms that represent the fastest-growing sector of the economy. The service management will be presented from an integrated viewpoint with a focus on customer satisfaction. The course materials are organized around four modules (1) understanding services (2) designing the service enterprise, (3) managing service operations and (4) toward world class-service.
Prerequisite: MIS 34060 and cumulative 2.500 GPA.
Schedule Type: Lecture
Contact Hours: 3 lecture
Grade Mode: Standard Letter

MIS 34060  OPERATIONS MANAGEMENT  3 Credit Hours
A survey course in operations management that covers the managerial concepts and the quantitative tools used in the design, planning operation and control of operations systems.
Prerequisite: MIS 24053 or COMT 11000; and MIS 24056 or MATH 10041 or BMRT 21004.
Schedule Type: Lecture
Contact Hours: 3 lecture
Grade Mode: Standard Letter

MIS 34064  MANUFACTURING RESOURCE PLANNING  3 Credit Hours
Introduce students to the basic tools operations managers use to inform their decisions on a daily basis. The course involves hands-on coverage of manufacturing resource planning tools, including forecasting and master production schedules, bill of materials structuring, order entry and purchasing, capacity requirements planning, routing, costing, customer service, shipping, invoicing and using an enterprise resource planning (ERP) software.
Prerequisite: Cumulative 2.500 GPA; and MIS 34060.
Schedule Type: Lecture
Contact Hours: 3 lecture
Grade Mode: Standard Letter

MIS 34065  QUALITY ASSURANCE  3 Credit Hours
Introduction to importance of quality assurance and tools used to accomplish better quality in goods and services. Topics TQM, Six Sigma, quality philosophies, sampling plans and statistical process control, ISO, quality competition and awards.
Prerequisite: MIS 34060 and cumulative 2.500 GPA.
Schedule Type: Lecture
Contact Hours: 3 lecture
Grade Mode: Standard Letter

MIS 34068  SYSTEMS ANALYSIS AND DESIGN  3 Credit Hours
This is an introductory course in Systems Analysis and Design. Students will be presented with the concepts, techniques, and methodologies that are required for the successful development of information systems. Application of methods and concepts to real-world problems will be emphasized.
Prerequisite: MIS 24053 or COMT 11000 with a minimum grade of C (2.000); minimum C (2.000) grade in MIS 24065, ENG 21011, COMM 15000 and MATH 11010; and minimum cumulative 2.500 GPA.
Schedule Type: Lecture
Contact Hours: 3 lecture
Grade Mode: Standard Letter

MIS 34070  PROGRAMMING THEORY AND APPLICATIONS  3 Credit Hours
Programming in a strongly-typed language environment with an emphasis on problem-solving.
Prerequisite: MIS 24053 with a minimum C (2.000) grade; MIS 24065 with a minimum C (2.000) grade; and minimum cumulative 2.500 GPA.
Schedule Type: Lecture
Contact Hours: 3 lecture
Grade Mode: Standard Letter

MIS 34080  COMPUTER PROGRAMMING FOR BUSINESS I  3 Credit Hours
Introduces a programming language currently used in business and industry for data processing, decision making and other information systems applications.
Prerequisite: MIS 34070.
Schedule Type: Lecture
Contact Hours: 3 lecture
Grade Mode: Standard Letter

MIS 34092  PRACTICUM IN CAREER DEVELOPMENT (ELR)  3 Credit Hours
In-depth training and development course designed to prepare students for resume presentation, job search, interviewing, participation in the internship and career launching.
Prerequisite: Minimum 2.500 cumulative GPA and Junior standing.
Schedule Type: Lecture, Practicum or Internship
Contact Hours: 1 lecture, 2 other
Grade Mode: Standard Letter
Attributes: Experiential Learning Requirement

MIS 34156  BUSINESS ANALYTICS II  3 Credit Hours
This course provides an introduction and application of business analytics to real-world problems. Specifically, students are exposed to methods and models that allows business users to make better decisions based on data. We discuss methods for collecting, cleaning, and visualizing data, linear, non-linear, and optimization models to help decision makers choose the best decision, and some advanced forms of modeling. The goal of this course is for students to be exposed to essential topics in business analytics, and to apply these techniques to real-world problems.
Prerequisite: BMRT 21004 or MATH 10041 or MIS 24056.
Schedule Type: Lecture
Contact Hours: 3 lecture
Grade Mode: Standard Letter

MIS 34157  INTRODUCTION TO HEALTHCARE SYSTEMS MANAGEMENT  3 Credit Hours
Provides an overview of the management, economic and policy issues facing the healthcare, pharmaceutical, biotechnology and medical device industries. The course perspective is global, with emphasis on the U.S. as the largest and most profitable market.
Prerequisite: None.
Schedule Type: Lecture
Contact Hours: 3 lecture
Grade Mode: Standard Letter
MIS 34158 MANAGERIAL AND TECHNOLOGICAL ASPECTS OF HEALTHCARE SYSTEMS MANAGEMENT 3 Credit Hours
Introduce the main components of health care information technology, with emphasis on the components that distinguish the health care delivery system from other business enterprises. Prepares students as clinical managers and consultants who must rely upon or manage information technology to accomplish their objectives.
Prerequisite: MIS 34157.
Schedule Type: Lecture
Contact Hours: 3 lecture
Grade Mode: Standard Letter

MIS 34159 MANAGING HEALTHCARE SYSTEMS OPERATIONS 3 Credit Hours
Operational process management, cost-control and productivity is critical to cost-effective healthcare. Covers topics in improving operations such as patient flow, quality (concepts and mechanics) and process improvement. Students become familiar with methods and resources for implementing change in a health care setting, such as a hospital or outpatient clinic. Provides skills to assess current hospital operations and to identify the appropriate tools to address various functional areas, useful for managers, consultants, clinical providers and others. Process improvement methods such as lean thinking, six sigma, statistical tools, flowcharting, queuing models and other tools are covered. Health care settings beyond the hospital, such as outpatient clinics, are included.
Prerequisite: MIS 34157.
Schedule Type: Lecture
Contact Hours: 3 lecture
Grade Mode: Standard Letter

MIS 34160 ORGANIZATIONAL MENTORING 3 Credit Hours
Course promotes leadership development through the study of leadership principles, styles, and role models. Students will learn through class lecture and discussion as well as hand-on leadership experience in Exploring Business Interactive Business Seminars (i.e., business labs). Students will work with course instructor to develop a personal leadership plan.
Prerequisite: BUS 10123; and overall 2.500 GPA; and special approval.
Schedule Type: Laboratory, Lecture, Combined Lecture and Lab
Contact Hours: 2 lecture, 2 lab
Grade Mode: Standard Letter

MIS 34164 DYNAMICS OF LEADERSHIP 3 Credit Hours
This course discusses management and leadership concepts and does so by blending theory and practice. The courses uses case studies, practical application approaches, personal assessment and provides opportunities for students to develop individual and group leadership skills. In addition, many organizational behavior concepts are blended throughout the course. Students that have already passed MIS 34175 will not receive graduation credit for MIS 34165.
Prerequisite: MIS 24163 or BMRT 11009.
Schedule Type: Lecture
Contact Hours: 3 lecture
Grade Mode: Standard Letter

MIS 34165 LEARNING TO LEAD 3 Credit Hours
This is a hands-on learning and leadership course. Classroom time occurs over 4 days at a residential camp before the semester begins. Students learn about leadership from professors, experts in the field, and each other through interactive discussions and activities. During the semester students continue their leadership development working with a personal mentor, and practice their skills through community service projects.
Prerequisite: Special approval.
Schedule Type: Lecture
Contact Hours: 3 lecture
Grade Mode: Standard Letter

MIS 34175 HUMAN RESOURCE MANAGEMENT 3 Credit Hours
Focuses on the importance of the management of human resources for any organization, its employees, customers, shareholders, and the community where it is located. The topic helps students understand the important issues that derive from managing people at work and the changing environment organizations face. Students will learn the integral role human resources management plays to the success or failure of an organization. Both practical and theoretical perspectives are presented.
Prerequisite: MIS 24163 or BMRT 11009; and cumulative 2.500 GPA.
Schedule Type: Lecture
Contact Hours: 3 lecture
Grade Mode: Standard Letter

MIS 34177 INTERNATIONAL EXPERIENCE IN HUMAN RESOURCE MANAGEMENT 3 Credit Hours
Guided introduction to applied Human Resource Management in another culture by examining opportunities and challenges. Via select company tours, tour of historical sites and meetings with management from local companies as well as U.S. companies doing business in foreign countries, students will be exposed to the current HR functions and practices in a foreign country, such as selecting and managing a workforce, compliance with the employment laws, employee training and development, expatriate repatriation, performance management, and compensation issues.
Prerequisite: Minimum C grade in either MIS 34180 or BMRT 31006; minimum 2.520 overall GPA; and Sophomore standing and special approval.
Schedule Type: Field Experience
Contact Hours: 9 other
Grade Mode: Standard Letter
MIS 34280 ORGANIZATIONAL CHANGE MANAGEMENT  3 Credit Hours
This course focuses on understanding the processes and challenges involved in responsible organizational change management. The course will provide students a blend of both research and best practice professional applications.
Prerequisite: MIS 24163 or BMRT 11009; and overall 2.500 GPA.
Schedule Type: Lecture
Contact Hours: 3 lecture
Grade Mode: Standard Letter

MIS 44007 PROJECT MANAGEMENT AND TEAM DYNAMICS  3 Credit Hours
Overview of the principles, tools, and techniques of project management in organizations, with emphasis on practical aspects of initiating, planning, executing, and costing information systems related projects. Practical examples of computer information systems projects will be used to illustrate these principles and techniques.
Prerequisite: MIS 24053 with a minimum C (2.000) grade; and MIS 24065; and minimum cumulative 2.500 GPA.
Schedule Type: Lecture
Contact Hours: 3 lecture
Grade Mode: Standard Letter

MIS 44009 THE BUSINESS CASE FOR SUSTAINABILITY  3 Credit Hours
The course lays the foundation for sustainable development and the balance issues between economic, social and environmental interests. It frames the business enterprise within the natural and social environments, and surveys a variety of intersection points and the challenges they pose. Systems thinking and long term perspective are used to understand the potential consequences of organizational choices regarding goals and strategies, given consideration of how the natural environment increasingly drives the business environment.
Prerequisite: Minimum overall 2.500 GPA; and Junior standing.
Schedule Type: Lecture
Contact Hours: 3 lecture
Grade Mode: Standard Letter

MIS 44033 ADVANCED COMPUTER PROGRAMMING FOR BUSINESS  3 Credit Hours
Covers Java programming language, including applications and applets, with emphasis on object-oriented programming. The course also emphasizes problem solving, developing systems, structured programming and programming style conventions.
Prerequisite: MIS 24053 with a minimum grade of C (2.000); and MIS 24065 with a minimum grade of C (2.000); and MIS 34070; and minimum cumulative 2.500 GPA.
Schedule Type: Lecture
Contact Hours: 3 lecture
Grade Mode: Standard Letter

MIS 44042 NETWORK THEORY AND APPLICATIONS  3 Credit Hours
Presentation of current and emerging network technologies and services in business applications and performance issues. Topics include transmission media, modulation and signaling schemes, switching and multiplexing techniques, local and wide area network protocols and standards, and internetworking devices.
Prerequisite: MIS 24053 with minimum C (2.000) grade; and MIS 24065; and minimum cumulative 2.500 GPA.
Schedule Type: Lecture
Contact Hours: 3 lecture
Grade Mode: Standard Letter

MIS 44043 DATABASE MANAGEMENT SYSTEMS  3 Credit Hours
Development of skills and knowledge associated with the utilization, design, implementation, and administration of database management systems in organizations. Emphasis is on enterprise-level database systems.
Prerequisite: MIS 24053 with a minimum C (2.000) grade; and MIS 24065; and minimum cumulative 2.500 GPA.
Schedule Type: Lecture
Contact Hours: 3 lecture
Grade Mode: Standard Letter

MIS 44044 SYSTEMS ANALYSIS II  3 Credit Hours
Physical system implementation: mapping logical data models and process models to physical data bases and system design; system coding, testing, installation, conversion, training and automated tools.
Prerequisite: MIS 24060.
Schedule Type: Lecture
Contact Hours: 3 lecture
Grade Mode: Standard Letter

MIS 44045 INFORMATION SYSTEMS MANAGEMENT  3 Credit Hours
Management of information systems resources in organizations of all types and sizes; IT best practices; the effective and efficient use of IS in support of the organization's mission and to achieve competitive advantage in today's global economy; the impact of IT on enterprises, users, customers, society, and the environment.
Prerequisite: MIS 24053 with a minimum C (2.000) grade; and MIS 24065; minimum cumulative 2.500 GPA; and Senior standing.
Schedule Type: Lecture
Contact Hours: 3 lecture
Grade Mode: Standard Letter

MIS 44048 SOFTWARE INTEGRATION (ELR) (WIC)  3 Credit Hours
The design and implementation of information systems. Traditional and alternative development strategies are investigated from a theoretical and applied perspective. Group project to implement information system with software packages.
Prerequisite: Minimum grade of C (2.000) in MIS 24053; and MIS 24065; cumulative 2.500 GPA; and Senior standing.
Schedule Type: Lecture
Contact Hours: 3 lecture
Grade Mode: Standard Letter
Attributes: Experiential Learning Requirement, Writing Intensive Course

MIS 44049 NETWORK MANAGEMENT AND CYBERSECURITY  3 Credit Hours
The course explores technologies and business issues related to computer networking and security, with emphasis on the protocols in modern business networking such as Ethernet and TCP-IP. Topics also include cybersecurity threats and defenses, privacy, cloud and parallel computing, and map-reduce.
Prerequisite: MIS 24053 with a minimum grade of C (2.000); and MIS 24065; and minimum cumulative 2.500 GPA.
Schedule Type: Lecture
Contact Hours: 3 lecture
Grade Mode: Standard Letter
MIS 44061 OPERATIONS MANAGEMENT AND CONTROL  3 Credit Hours
Introduces the student to the key functions of an operations planning and control system. Operations planning and control systems provide information for the efficient flow of materials, the effective utilization of people and equipment and the proper coordination of internal activities with suppliers and customers.
Prerequisite: MIS 34061 and cumulative 2.500 GPA.
Schedule Type: Lecture
Contact Hours: 3 lecture
Grade Mode: Standard Letter

MIS 44062 SUPPLY CHAIN MANAGEMENT  3 Credit Hours
Students learn the basic analytical tools needed to coordinate business operations across the value chain. Course involves hands-on coverage of supply chain management with emphasis on supplier partnering and development, customer relations management, strategic sourcing and pricing, e-business, measuring supply chain performance, mass customization, planning supply and demand coordination in the supply chain.
Prerequisite: Minimum 2.500 overall GPA and Junior standing.
Schedule Type: Lecture
Contact Hours: 3 lecture
Grade Mode: Standard Letter

MIS 44065 STRATEGIES IN PRODUCTION AND OPERATIONS MANAGEMENT (WIC)  3 Credit Hours
Senior project in industrial management. Applies concepts from all prior coursework to the solution of real and simulated operating problems.
Prerequisite: MIS 44064 and cumulative 2.500 GPA.
Schedule Type: Lecture
Contact Hours: 3 lecture
Grade Mode: Standard Letter
Attributes: Writing Intensive Course

MIS 44091 SEMINAR IN HUMAN RESOURCE MANAGEMENT  3 Credit Hours
(Repeatable for credit) In-depth readings, discussion projects and presentations in a specialized area of human resource management.
Prerequisite: MIS 34180 or BMRT 31006; and minimum 2.500 cumulative GPA.
Schedule Type: Seminar
Contact Hours: 3 lecture
Grade Mode: Standard Letter

MIS 44093 VARIABLE TITLE WORKSHOP IN MANAGEMENT AND INFORMATION SYSTEMS  1-6 Credit Hours
(Repeatable for credit) Variable title workshop courses offered under management and information sciences.
Prerequisite: Cumulative 2.500 GPA.
Schedule Type: Workshop
Contact Hours: 1-6 other
Grade Mode: Satisfactory/Unsatisfactory

MIS 44095 SPECIAL TOPICS IN COMPUTER INFORMATION SYSTEMS  3 Credit Hours
(Repeatable for credit) Offered on a semester basis with different CIS topics and different faculty involved each time the course is offered.
Prerequisite: Cumulative 2.500 GPA and Junior standing.
Schedule Type: Lecture
Contact Hours: 3 lecture
Grade Mode: Standard Letter

MIS 44096 INDIVIDUAL INVESTIGATION IN MANAGEMENT  3 Credit Hours
(Repeatable for credit) Presents opportunity to undertake research. Approval of topic and agreement to work with student must be secured from faculty member and the chairperson of the department prior to registration.
Prerequisite: Special approval.
Schedule Type: Individual Investigation
Contact Hours: 3 other
Grade Mode: Standard Letter

MIS 44152 PROJECT MANAGEMENT  3 Credit Hours
This course covers the fundamental concepts, procedures and processes related to managing projects from initiation through planning, execution and closing. It also introduces the principles, tools and methods used in project management, and the use of project management software (ProjectLibre) in managing projects. The topics covered in the course can be helpful in preparing for Project Management Professional (PMP) certification.
Prerequisite: Minimum cumulative 2.500 GPA and Junior standing.
Schedule Type: Lecture
Contact Hours: 3 lecture
Grade Mode: Standard Letter

MIS 44163 GLOBAL BUSINESS MANAGEMENT (WIC)  3 Credit Hours
Provides an overview of contemporary issues and theoretical frameworks in the field of international strategic management using traditional lecture and practical application cases.
Prerequisite: Minimum C (2.00) in ENG 21011, COMM 15000 and MATH 11010; minimum 2.50 cumulative GPA; and Senior standing.
Schedule Type: Lecture
Contact Hours: 3 lecture
Grade Mode: Standard Letter
Attributes: Writing Intensive Course

MIS 44183 DEVELOPING AND TRAINING HUMAN RESOURCES IN ORGANIZATIONS  3 Credit Hours
Course focus is quality training design, based upon theory and empirical research. Implications for practice and current challenges in employee training and development are also highlighted.
Prerequisite: MIS 34180 with a minimum C grade or BMRT 31006 with a minimum C grade and cumulative 2.500 GPA.
Schedule Type: Lecture
Contact Hours: 3 lecture
Grade Mode: Standard Letter

MIS 44185 STAFFING HUMAN RESOURCES  3 Credit Hours
Staffing, development of systems to select, place, promote, and retain employees to enhance organizational effectiveness and maintain legal compliance are core HRM activities in organizations. This course will provide students with an understanding of the technical components of selection, including how to determine which applicant characteristics should be examined, what procedures should be used to gather information, and how that information should be combined to identify qualified job applicants. In addition, this course focuses on promotion and retention of employees.
Prerequisite: Minimum C grade in either MIS 34180 or BMRT 31006; and a minimum 2.500 overall GPA.
Schedule Type: Lecture
Contact Hours: 3 lecture
Grade Mode: Standard Letter
MIS 44187 INTERNATIONAL EMERGING ENTERPRISES AND MARKETS  
3 Credit Hours
This course focuses on strategy and policy development and execution for gaining and sustaining global competitive advantage. Strategic management of entrepreneurial and well-established firms, and operational and financial structures of international firms and markets are discussed.
Prerequisite: MIS 24163 with a minimum C grade; minimum overall 2.500 GPA; and Sophomore standing and special approval.
Schedule Type: Lecture
Contact Hours: 9 other
Grade Mode: Standard Letter

MIS 44191 SENIOR RESEARCH SEMINAR IN MANAGEMENT  
3 Credit Hours
(Repeatable for credit)Combination of individual or group research and class discussion for superior students. Investigations in administration and organization conducted in accordance with scholarly interests of participants.
Prerequisite: Special approval.
Schedule Type: Seminar
Contact Hours: 3 other
Grade Mode: Standard Letter

MIS 44192 INTERNSHIP IN MANAGEMENT (ELR)  
3 Credit Hours
(Repeatable for credit) A supervised field experience requiring a minimum of 145 hours of work at a cooperating organization. Requires regular contact with instructor and preparation of an internship report connecting academic coursework to on the job experiences.
Prerequisite: MIS 24163 with minimum C grade; and minimum 2.500 overall GPA; and special approval.
Schedule Type: Practicum or Internship
Contact Hours: 15 other
Grade Mode: Standard Letter
Attributes: Experiential Learning Requirement

MIS 44195 ADVANCED TOPICS IN HUMAN RESOURCE MANAGEMENT  
3 Credit Hours
(Repeatable for a total of 6 credit hours) Advanced topics course that are offered on a yearly basis. Topics can span the full range of HR functions. This course can also have a practicum format.
Prerequisite: MIS 34180 or BMRT 31006; and minimum 2.500 cumulative GPA.
Schedule Type: Lecture
Contact Hours: 3 lecture
Grade Mode: Standard Letter

MIS 44284 MANAGEMENT CAPSTONE  
3 Credit Hours
This course integrates various management concepts in informing a manager's strategic decision making process. Students use case analyses and class lectures to demonstrate their leadership abilities in different business scenarios. Prerequisites: ACCT 23020 and ACCT 23021; ECON 22060 and ECON 22061; and MKTG 25010; and MIS 24053, MIS 24056, MIS 24163 and MIS 34060; and FIN 26074 and FIN 36053; and minimum 2.500 overall GPA; General Business (GBUS) major; and Senior standing.
Schedule Type: Lecture
Contact Hours: 3 lecture
Grade Mode: Standard Letter

MIS 44285 INTEGRATED BUSINESS POLICY AND STRATEGY  
3 Credit Hours
Integration of the functional areas of business in the formulation and implementation of policy. Projects and case analyses of business situations provide students with the opportunity to apply analytical and creative problem solving skills.
Prerequisite: ACCT 23020 and ACCT 23021 and ECON 22060 and ECON 22061 and MKTG 25010 and MIS 24053 and MIS 24163 and MIS 24056 and MIS 34060 and FIN 26074 and FIN 36053; and minimum 2.500 overall GPA; and major within the College of Business Administration; and Senior standing.
Schedule Type: Lecture
Contact Hours: 3 lecture
Grade Mode: Standard Letter

MIS 44292 BUSINESS EXPERIENCE AND INTERNSHIP (ELR)  
3 Credit Hours
(Repeatable for credit) Learning by experience by performing activities related to the information systems profession in a cooperating organization.
Prerequisite: MIS 24053 with a minimum grade of C (2.000); and MIS 24065; and minimum 2.500 cumulative GPA.
Schedule Type: Practicum or Internship
Contact Hours: 3 other
Grade Mode: Standard Letter
Attributes: Experiential Learning Requirement

MIS 44293 WORKSHOP IN PROFESSIONAL IS CERTIFICATION  
3 Credit Hours
Supervised workshop in which students are coached with the objective of passing a commercial certification exam to obtain Microsoft, Cisco, or other vendor's Information Technology credential.
Prerequisite: MIS 24053 with a minimum C (2.000) grade; and MIS 24065; and minimum cumulative 2.500 GPA.
Schedule Type: Workshop
Contact Hours: 3 other
Grade Mode: Standard Letter

MIS 44295 SPECIAL TOPICS IN INFORMATION SYSTEMS  
3 Credit Hours
(Repeatable for credit) Learn about the newest advances in Information Systems technology and how they support business activity. The content of the course changes with each presentation.
Prerequisite: MIS 24053 with a minimum grade of C (2.000) and MIS 24065; and minimum cumulative 2.500 GPA.
Schedule Type: Laboratory, Lecture
Contact Hours: 3 lecture
Grade Mode: Standard Letter

MIS 44392 BUSINESS CONSULTING AND PRACTICUM (ELR)  
3 Credit Hours
Provides decision-making tools for solving real-world problems by building synergies in prior knowledge to create a synthesis of real life solutions delivery mechanisms underpinning them to pressing problems of the local and international community. The practicum component includes consulting experience with both for profit and not-for-profit business clients.
Prerequisite: Minimum 2.500 cumulative GPA and Senior standing.
Schedule Type: Lecture
Contact Hours: 15 other
Grade Mode: Standard Letter
Attributes: Experiential Learning Requirement
MIS 44395 SPECIAL TOPICS IN MANAGEMENT 3 Credit Hours
(Repeatable for credit) Offered on a semester basis with different management topics and different faculty involved each time the course if offered.
Prerequisite: Cumulative 2.500 GPA and Junior standing.
Schedule Type: Lecture
Contact Hours: 3 lecture
Grade Mode: Standard Letter

MIS 44445 GLOBAL HUMAN RESOURCE MANAGEMENT (WIC) 3 Credit Hours
The course examines the impact of internationalization and cross-cultural challenges on organizations, the factors involved in selecting and managing an international workforce, the evaluation of employee relations and employment law, and address issues such as employee training and development, expatriation repatriation, performance management, and compensation issues, all from the perspective of managing an international organization.
Prerequisite: Minimum C grade in either MIS 34180 or BMRT 31006; minimum 2.500 overall GPA; student must be enrolled in the human resource management (HRM) major or minor; and Senior standing.
Schedule Type: Lecture
Contact Hours: 3 lecture
Grade Mode: Standard Letter
Attributes: Writing Intensive Course

MIS 44492 BUSINESS EXPERIENCE AND INTERNSHIP IN HUMAN RESOURCE MANAGEMENT (ELR) 3 Credit Hours
(Repeatable for credit) Learning by experience by performing activities related to the Human Resource Management profession in a cooperating organization.
Prerequisite: Minimum C grade in either MIS 34180 or BMRT 31006; and a minimum 2.500 overall GPA; and must be enrolled in the Human Resource Management (HRM) major or minor.
Schedule Type: Practicum or Internship
Contact Hours: 1 lecture, 14 other
Grade Mode: Standard Letter
Attributes: Experiential Learning Requirement

MIS 44495 SPECIAL TOPICS IN HUMAN RESOURCE MANAGEMENT 3 Credit Hours
(Repeatable for credit) Offered on a semester basis with different human resource management topics and different faculty involved each time the course if offered.
Prerequisite: Cumulative 2.500 GPA and Junior standing.
Schedule Type: Lecture
Contact Hours: 3 lecture
Grade Mode: Standard Letter

MIS 44499 HUMAN RESOURCE BUSINESS CONSULTING AND PROJECTS 3 Credit Hours
This course bridges between Human Resource Management coursework and the world of HRM practice. The course will provide a variety of learning experiences to help students gain knowledge and practical experience to prepare them to embark on careers in the HRM profession. Upon completion of this course, students should have much to discuss in a job interview and a useful entry on your resumes.
Prerequisite: Minimum C grade in either MIS 34180 or BMRT 31006; minimum 2.500 overall GPA; and student must be enrolled in the Human Resource Management minor or major.
Schedule Type: Lecture
Contact Hours: 3 lecture
Grade Mode: Standard Letter

MIS 44660 PERFORMANCE MANAGEMENT AND COMPENSATION SYSTEMS 3 Credit Hours
The course provides overview of the performance management process, examines various approaches to performance management, and discusses sources of performance management information. Also considers the nature of the compensation systems and pay system mechanics, as well as methods for recognizing employee contributions through compensation.
Prerequisite: Minimum C grade in either MIS 34180 or BMRT 31006; and a minimum 2.500 cumulative GPA.
Schedule Type: Lecture
Contact Hours: 3 lecture
Grade Mode: Standard Letter

MIS 44763 HUMAN RESOURCE ANALYTICS AND ERP SYSTEMS 3 Credit Hours
The course examines the use of HR data, metrics, analytics, and ERP systems to guide human resource management decision making and support the strategic goals of the organization. We will learn the characteristics of high quality data, introduce common analysis techniques, data interpretation and visualization, and report assessment. Through lecture, readings, and problem solving exercises using enterprise resource planning systems (SAP and Oracle), you will gain the knowledge and skills necessary to assess various human resource management initiatives and formulate solutions to common human-resource-related problems. Upon completion of the course, you will understand how HR analytics and ERP systems help an organization achieve its strategic goals.
Prerequisite: Minimum C grade in either MIS 34180 or BMRT 31006; and minimum 2.500 cumulative GPA.
Schedule Type: Lecture
Contact Hours: 3 lecture
Grade Mode: Standard Letter

MIS 64005 ANALYTICS FOR DECISION MAKING 2 Credit Hours
This course uses computer capabilities to analyze and understand a variety of statistical and business analytics techniques and how to apply these techniques to solving business problems.
Prerequisite: Graduate standing.
Schedule Type: Lecture
Contact Hours: 2 lecture
Grade Mode: Standard Letter

MIS 64011 SYSTEMS SIMULATION 3 Credit Hours
Techniques and applications of computer simulation of existing or proposed real-world systems. Use of simulation language, simulations studies, analysis and interpretation of results.
Prerequisite: Graduate standing.
Schedule Type: Lecture
Contact Hours: 3 lecture
Grade Mode: Standard Letter

MIS 64013 NONPARAMETRIC AND ROBUST STATISTICS 3 Credit Hours
(Cross-listed with MIS 74013) A presentation of statistically sound techniques for those who need to be able to use nonparametric or robust methods to deal with non-normal distributions or outliers (common problems) in their data.
Prerequisite: MIS 64005 or 74005 and Graduate standing.
Schedule Type: Lecture
Contact Hours: 3 lecture
Grade Mode: Standard Letter
<table>
<thead>
<tr>
<th>Course Code</th>
<th>Course Title</th>
<th>Credit Hours</th>
<th>Grade Mode</th>
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<tbody>
<tr>
<td>MIS 64017</td>
<td>MULTIVARIATE STATISTICS</td>
<td>3</td>
<td>Standard Letter</td>
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<td>This course is devoted to a study of multivariate statistical methods. Topics include multivariate analysis of variance, canonical correlation, principal component analysis, discriminant analysis cluster analysis and factor analysis. Prerequisite: MIS 64023 or 74023 and Graduate standing. Schedule Type: Lecture Contact Hours: 3 lecture</td>
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<tr>
<td>MIS 64018</td>
<td>QUANTITATIVE MANAGEMENT MODELING</td>
<td>3</td>
<td>Standard Letter</td>
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<td>A variety of optimization and heuristic modeling techniques are explored. Decision-making environments, model selection, and interpretation are emphasized. Various linear and nonlinear mathematical programming techniques are the primary topic but are supplemented with other optimization and heuristic techniques. Prerequisite: Graduate standing. Schedule Type: Lecture Contact Hours: 3 lecture</td>
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<tr>
<td>MIS 64019</td>
<td>RESEARCH SEMINAR IN SUPPLY CHAIN MANAGEMENT</td>
<td>3</td>
<td>Standard Letter</td>
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<td>Research seminar designed primarily for students who seek an in-depth understanding of the current research literature in supply chain management and who are interested in doing research in supply chain management. Students study the academic literature with emphasis on the development and use of analytical tools and models to solve supply chain management problems. Specifically, the course will address quantitative modeling to support operational, tactical and strategic decision-making in supply chain management. Prerequisite: MIS 64015 or 74015; and Graduate standing. Schedule Type: Seminar Contact Hours: 3 lecture</td>
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<tr>
<td>MIS 64020</td>
<td>ADVANCED STATISTICAL MODELS</td>
<td>3</td>
<td>Standard Letter</td>
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<td>This is a special focus course for which the topics will vary. It will generally include sampling techniques, experimental designs, similar statistical methods, internal and external validity and reliability issues. Prerequisite: MIS 64023 or 74023; and Graduate standing. Schedule Type: Lecture Contact Hours: 3 lecture</td>
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<tr>
<td>MIS 64023</td>
<td>LINEAR STATISTICAL MODELS AND APPLICATIONS</td>
<td>3</td>
<td>Standard Letter</td>
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<td>Models and applications of simple and multiple regression, correlation and analysis of variance. Prerequisite: MIS 64005 or 74005; and Graduate standing. Schedule Type: Lecture Contact Hours: 3 lecture</td>
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<tr>
<td>MIS 64026</td>
<td>GLOBAL SUPPLY CHAIN MANAGEMENT AND SUSTAINABLE STRATEGIES</td>
<td>3</td>
<td>Standard Letter</td>
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<td>Introduces the knowledge base needed to coordinate business operations across global supply chains. Addresses how to integrate traditional business operations so as to align them in support of interfirm collaboration required to compete globally. Investigates specific topics relevant to supply chain management and offers a managerial orientation towards supporting global supply chain operations. Immerses students into responsible supply chain practices around the globe with strong emphasis and orientation towards sustainable (green) supply chains. Prerequisite: MIS 64041 and Graduate standing. Schedule Type: Lecture Contact Hours: 3 lecture</td>
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<td>MIS 64028</td>
<td>GLOBAL SUPPLY CHAIN BUSINESS MODELS</td>
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<td>Standard Letter</td>
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<td>Focus on modeling techniques for supporting decision making in supply chain management. Introduces students to the problems facing a global supply chain manager and the implementation of spreadsheet-based models for solving problems that arise in the operation of a supply chain. Emphasis is placed on model formulation and interpretation in support of decisions to coordinate and improve supply chain operations. Prerequisite: MIS 64026 or 64036 and Graduate standing. Schedule Type: Lecture Contact Hours: 3 lecture</td>
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<tr>
<td>MIS 64029</td>
<td>SUPPLY CHAIN AND VENDOR MANAGEMENT STRATEGIES</td>
<td>3</td>
<td>Standard Letter</td>
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<td>Building global &quot;relationships&quot; are central pillars to effective supply chain management. There are strategic relationships, tactical relationships, transactional relationships, internal relationships, and of course, relationships with the government. As supply chains become global, managers have to consider cultural, regulatory, and communication differences to create and operate within the global village. Students learn how to deal with a rapidly changing landscape and understand how to deal with distributed resources, vendors, and people across cultures and convictions. Prerequisite: MIS 64026 and Graduate standing. Schedule Type: Lecture Contact Hours: 3 lecture</td>
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<tr>
<td>MIS 64036</td>
<td>BUSINESS ANALYTICS</td>
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<td>Overview of business analytics and its appropriate applications in various industries and functional areas. Critical thinking, problem definition, problem solving, effective communication, and leadership are emphasized. Methods such as data visualization and descriptive, predictive, and prescriptive analytics are covered from a broad perspective. This course is applied, hands-on, and case-based. Cases emphasize the communication of quantitative solutions to laypeople and required leadership during decision-making and implementation stages. Prerequisite: Graduate standing. Schedule Type: Lecture Contact Hours: 3 lecture</td>
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Department of Management and Information Systems
MIS 64037  ADVANCED DATA MINING AND PREDICTIVE ANALYTICS  
3 Credit Hours
This course extends the coverage of data mining and predictive analytics. Topics will focus on the applied use of these techniques in realistic settings. Statistical and machine learning techniques will be covered.
Prerequisite: CS 63015, MIS 64036 and MIS 64082 and Graduate standing.
Schedule Type: Lecture
Contact Hours: 3 lecture
Grade Mode: Standard Letter

MIS 64038  ANALYTICS IN PRACTICE  
3 Credit Hours
This course focuses on supporting techniques and managerial and professional skills necessary to being an effective business analyst. Other topics include project management, requirements analysis, change management, team dynamics, leadership, ethics, and effective communication between all stakeholders.
Prerequisite: CS 63015, MIS 64036 and MIS 64082 and Graduate standing.
Schedule Type: Lecture
Contact Hours: 3 lecture
Grade Mode: Standard Letter

MIS 64041  OPERATIONS, SERVICE AND SUPPLY CHAIN MANAGEMENT  
2 Credit Hours
Develops a framework for analysis of operating problems. Uses computer, quantitative and behavioral models to develop operating plans consistent with organizations' competitive (or service) strategy.
Prerequisite: MIS 64005 and Graduate standing.
Schedule Type: Lecture
Contact Hours: 2 lecture
Grade Mode: Standard Letter

MIS 64042  GLOBALIZATION AND TECHNOLOGY STRATEGY  
2 Credit Hours
A critical assessment of how the interweaving of various technologies, innovation, and global business strategies are shaping managerial and business decision-making.
Prerequisite: graduate standing.
Schedule Type: Lecture
Contact Hours: 2 lecture
Grade Mode: Standard Letter

MIS 64047  MANUFACTURING TECHNOLOGY AND STRATEGY  
3 Credit Hours
This course provides the student with an introduction to modern techniques in manufacturing and the necessary strategic concepts to implement them. A similar discussion of service industries is also included.
Prerequisite: Graduate standing and special approval of instructor.
Schedule Type: Lecture
Contact Hours: 3 lecture
Grade Mode: Standard Letter

MIS 64050  ESSENTIALS OF BUSINESS MGMT  
3 Credit Hours
This is an introductory management course that discusses functional areas of business and their strategic positioning in delivering business solutions.
Prerequisite: Non-College of Business Administration majors and Graduate standing.
Schedule Type: Lecture
Contact Hours: 3 lecture
Grade Mode: Standard Letter

MIS 64080  EMERGING HARDWARE AND SOFTWARE TECHNOLOGIES  
3 Credit Hours
Investigation of selected emerging hardware and software technologies such as parallel processing systems, computer languages and operation systems, artificial intelligence, neural networks and chaos theory.
Prerequisite: Graduate standing and special approval of instructor.
Schedule Type: Lecture
Contact Hours: 3 lecture
Grade Mode: Standard Letter

MIS 64081  DATA COMMUNICATIONS AND NETWORKING IN BUSINESS  
3 Credit Hours
An introduction to telecommunications and computer networks. Topics include telecommunications technologies and services communication standards and protocols local area networks and network management.
Prerequisite: Graduate standing and special approval of instructor.
Schedule Type: Lecture
Contact Hours: 3 lecture
Grade Mode: Standard Letter

MIS 64082  DATABASE MANAGEMENT AND DATABASE ANALYTICS  
3 Credit Hours
The design, implementation and management of database management systems within organizations are studied from an applied perspective. Additional emphases include data warehousing, structured query language for analytics, and introductions to NoSQL databases and big data analytics.
Prerequisite: graduate standing.
Schedule Type: Lecture
Contact Hours: 3 lecture
Grade Mode: Standard Letter

MIS 64083  INFORMATION SECURITY: A MANAGERIAL PERSPECTIVE  
3 Credit Hours
Introduction to the information security areas that managers must understand in order to deal with today's security threat-laden environment. The emphasis is on the important principals and concepts that managers utilize to develop effective security risk management programs.
Prerequisite: Admission to MBA program or admission to MS IAKM program and Graduate standing.
Schedule Type: Lecture
Contact Hours: 3 lecture
Grade Mode: Standard Letter

MIS 64092  INTERNSHIP IN BUSINESS ANALYTICS  
3 Credit Hours
(Repeatable for credit) A supervised field experience at a cooperating organization. Requires regular contact with instructor and preparation of an internship report connecting academic coursework to on-the-job experiences.
Prerequisite: Graduate standing and special approval.
Schedule Type: Practicum or Internship
Contact Hours: 18 other
Grade Mode: Standard Letter
MIS 64098  CAPSTONE PROJECT IN BUSINESS ANALYTICS  3 Credit Hours
(Repeatable for credit) In this culminating project, students draw on the breadth and depth of the curriculum to address an industry supplied problem individually or in small teams. Projects will explore prescriptive analytics as is appropriate to their design project. In-progress (IP) mark permissible.
Prerequisite: CS 63015, MIS 64036 and MIS 64082; and Graduate standing and special approval.
Schedule Type: Master's Project
Contact Hours: 3 other
Grade Mode: Standard Letter-IP

MIS 64108  APPLIED TOPICS IN HUMAN RESOURCE MANAGEMENT  3 Credit Hours
Course provides students an opportunity to learn about human resource management through an application of the material to real-world problems. Topics covered may include but not be limited to job analysis, selection methods, employee training, and performance evaluation.
Prerequisite: Graduate standing.
Schedule Type: Lecture
Contact Hours: 3 lecture
Grade Mode: Standard Letter

MIS 64158  LEADERSHIP AND MANAGERIAL ASSESSMENT  2 Credit Hours
Students develop an understanding of the leadership process. Through critical thinking, class discussions and class activities, they build skills in leading others, leading themselves, and teamwork.
Prerequisite: Graduate standing.
Schedule Type: Lecture
Contact Hours: 2 lecture
Grade Mode: Standard Letter

MIS 64160  LEADERSHIP AND ORGANIZATIONAL CHANGE  3 Credit Hours
Course provides students in-depth knowledge of leading organization change. Covers analysis of existing conditions, drivers of change and readiness for change along with methods of change and change implementation.
Prerequisite: Graduate standing.
Schedule Type: Lecture
Contact Hours: 3 lecture
Grade Mode: Standard Letter

MIS 64185  BUSINESS STRATEGY  3 Credit Hours
Integrative approach to the study of policy formulation and implementation. Formalized planning systems reviewed; case analysis of actual business situations helps student further develop analytical and communication skills.
Prerequisite: Graduate standing.
Schedule Type: Lecture
Contact Hours: 3 lecture
Grade Mode: Standard Letter

MIS 64270  ORGANZATIONAL ANALYSIS AND DESIGN  3 Credit Hours
Course provides students an in-depth examination of all of the factors influencing human behavior at work.
Prerequisite: Graduate standing.
Schedule Type: Lecture
Contact Hours: 3 lecture
Grade Mode: Standard Letter

MIS 64271  HUMAN RESOURCE MANAGEMENT  2 Credit Hours
This course explores the management of a firm's human resources from practical and theoretical perspectives of managing people at work. How high performance work practices (HPWP) help businesses to motivate their employees for strategic competitive advantage is emphasized.
Prerequisite: Graduate standing.
Schedule Type: Lecture
Contact Hours: 2 lecture
Grade Mode: Standard Letter

MIS 64275  STRATEGIC GLOBAL MANAGEMENT  3 Credit Hours
Strategic global management explores micro-level concepts and strategic managerial alternatives within the context of current global business operations in the political, economic and cultural environment facing today's manager.
Prerequisite: Completion of 24 credit hours of graduate courses from the College of Business Administration and Graduate standing.
Schedule Type: Lecture
Contact Hours: 3 lecture
Grade Mode: Standard Letter

MIS 68051  BUSINESS PROFESSIONAL DEVELOPMENT I  1 Credit Hour
Development of professional business skills for the full-time MBA student to use in both the graduate program and career development.
Prerequisite: Admission to MBA program and special approval.
Schedule Type: Lecture
Contact Hours: 1 lecture
Grade Mode: Satisfactory/Unsatisfactory

MIS 68052  BUSINESS PROFESSIONAL DEVELOPMENT II  1 Credit Hour
Continuation of development of professional business skills for the full-time MBA student primarily focused on building and strengthening the skills needed by a manager for the workplace.
Prerequisite: Graduate standing and special approval.
Schedule Type: Lecture
Contact Hours: 1 lecture
Grade Mode: Satisfactory/Unsatisfactory

MIS 74005  STATISTICS FOR MANAGEMENT I  3 Credit Hours
This course uses computer capabilities to use and understand a variety of statistical techniques and applies these techniques to business problems.
Prerequisite: Admission to MBA program and Doctoral standing.
Schedule Type: Lecture
Contact Hours: 3 lecture
Grade Mode: Standard Letter
MIS 74013  NONPARAMETRIC AND ROBUST STATISTICS  3 Credit Hours
(Cross-listed with MIS 64013) A presentation of statistically sound techniques for those who need to be able to use nonparametric or robust methods to deal with non-normal distributions or outliers (common problems) in their data.
Prerequisite: MIS 64005 or 74005; and Doctoral standing.
Schedule Type: Lecture
Contact Hours: 3 lecture
Grade Mode: Standard Letter

MIS 74017  MULTIVARIATE STATISTICS  3 Credit Hours
This course is devoted to a study of multivariate statistical methods. Topics include multivariate analysis of variance, canonical correlation, principal component analysis, discriminant analysis, cluster analysis and factor analysis.
Prerequisite: MIS 64023 or 74023 and Doctoral standing.
Schedule Type: Lecture
Contact Hours: 3 lecture
Grade Mode: Standard Letter

MIS 74018  QUANTITATIVE MANAGEMENT MODELING  3 Credit Hours
A variety of optimization and heuristic modeling techniques are explored. Decision-making environments, model selection, and interpretation are emphasized. Various linear and nonlinear mathematical programming techniques are the primary topic but are supplemented with other optimization and heuristic techniques.
Prerequisite: Doctoral standing.
Schedule Type: Lecture
Contact Hours: 3 lecture
Grade Mode: Standard Letter

MIS 74019  RESEARCH SEMINAR IN SUPPLY CHAIN MANAGEMENT  3 Credit Hours
Research seminar designed primarily for students who seek an in-depth understanding of the current research literature in supply chain management and who are interested in doing research in supply chain management. Students study the academic literature with emphasis on the development and use of analytical tools and models to solve supply chain management problems. Specifically, the course will address quantitative modeling to support operational, tactical and strategic decision-making in supply chain management.
Prerequisite: MIS 64015 or 74015 and Doctoral standing.
Schedule Type: Seminar
Contact Hours: 3 lecture
Grade Mode: Standard Letter

MIS 74020  ADVANCED STATISTICAL MODELS  3 Credit Hours
This is a special focus course for which the topics will vary. It will generally include sampling techniques, experimental designs, similar statistical methods, internal and external validity, and reliability issues.
Prerequisite: MIS 64023 or 74023 and Doctoral standing.
Schedule Type: Lecture
Contact Hours: 3 lecture
Grade Mode: Standard Letter

MIS 74023  LINEAR STATISTICAL MODELS AND APPLICATIONS  3 Credit Hours
Models and applications of simple and multiple regression, correlation and analysis of variance.
Prerequisite: MIS 64005 or 74005 and Doctoral standing.
Schedule Type: Lecture
Contact Hours: 3 lecture
Grade Mode: Standard Letter

MIS 74041  OPERATIONS MANAGEMENT  3 Credit Hours
Develops a framework for analysis of operating problems. Uses computer quantitative and behavioral models to develop operating plans consistent with organizations' competitive (or service) strategy.
Prerequisite: MIS 64005 or 74005 and Doctoral standing.
Schedule Type: Lecture
Contact Hours: 3 lecture
Grade Mode: Standard Letter

MIS 74042  GLOBALIZATION AND TECHNOLOGY STRATEGY  3 Credit Hours
Focus is on the strategic issues around how a firm should manage its technology in a global market. Strategic issues include understanding the technological and competitive landscape, innovations, competitive advantages in the high-tech marketplace, outsourcing and information ethics. The core emphasis is on integrated decision-making in the age of globalization.
Prerequisite: Doctoral standing.
Schedule Type: Lecture
Contact Hours: 3 lecture
Grade Mode: Standard Letter

MIS 74047  MANUFACTURING TECHNOLOGY AND STRATEGY  3 Credit Hours
This course provides the student with an introduction to modern techniques in manufacturing and the necessary strategic concepts to implement them. A similar discussion of service industries is also included.
Prerequisite: Doctoral standing and special approval of instructor.
Schedule Type: Lecture
Contact Hours: 3 lecture
Grade Mode: Standard Letter

MIS 74080  EMERGING HARDWARE AND SOFTWARE TECHNOLOGIES  3 Credit Hours
Investigation of selected emerging hardware and software technologies such as parallel processing systems, computer languages and operation systems, artificial intelligence, neural networks and chaos theory.
Prerequisite: Doctoral standing and special approval of instructor.
Schedule Type: Lecture
Contact Hours: 3 lecture
Grade Mode: Standard Letter

MIS 74081  DATA COMMUNICATIONS AND NETWORKING IN BUSINESS  3 Credit Hours
An introduction to telecommunications and computer networks. Topics include telecommunications technologies and services, communication standards and protocols, local area networks and network management.
Prerequisite: Doctoral standing and special approval of instructor.
Schedule Type: Lecture
Contact Hours: 3 lecture
Grade Mode: Standard Letter

MIS 74082  DATABASE MANAGEMENT AND DATABASE ANALYTICS  3 Credit Hours
The design, implementation and management of database management systems within organizations are studied from an applied perspective. Additional emphases include data warehousing, structured query language for analytics, and introductions to NoSQL databases and big data analytics.
Prerequisite: Doctoral standing.
Schedule Type: Lecture
Contact Hours: 3 lecture
Grade Mode: Standard Letter
MIS 74160  LEADERSHIP AND ORGANIZATIONAL CHANGE  3 Credit Hours
(Slashed with MIS 64160) Develop understanding of the theories and techniques needed for the successful management of significant organizational change with emphasis on discussion, exercises and case studies.
Prerequisite: Doctoral standing.
Schedule Type: Lecture
Contact Hours: 3 lecture
Grade Mode: Standard Letter

MIS 74185  BUSINESS STRATEGY  3 Credit Hours
Integrative approach to the study of policy formulation and implementation. Formalized planning systems reviewed case analysis of actual business situations helps student further develop analytical and communication skills.
Prerequisite: Doctoral approval and special approval.
Schedule Type: Lecture
Contact Hours: 3 lecture
Grade Mode: Standard Letter

MIS 74263  EMPLOYEE SELECTION AND APPRAISAL  3 Credit Hours
This course will focus primarily on issues associated with the person/job matching process in modern organizations related to the selection and appraisal of employees.
Prerequisite: Doctoral standing.
Schedule Type: Lecture
Contact Hours: 3 lecture
Grade Mode: Standard Letter

MIS 74270  ORGANIZATIONAL ANALYSIS  3 Credit Hours
Theoretical basis and research findings are discussed, permitting the student to analyze and understand complex work organizations. Data provided prepares the student to analyze, design and solve organizational problems within the work environment.
Prerequisite: Doctoral standing and special approval.
Schedule Type: Lecture
Contact Hours: 3 lecture
Grade Mode: Standard Letter

MIS 74275  STRATEGIC GLOBAL MANAGEMENT  3 Credit Hours
Strategic global management explores micro-level concepts and strategic managerial alternatives within the context of current global business operations in the political, economic and cultural environment facing today's manager.
Prerequisite: Doctoral standing and special approval.
Schedule Type: Lecture
Contact Hours: 3 lecture
Grade Mode: Standard Letter

MIS 84007  PHILOSOPHY OF SCIENCE AND BUSINESS MODELS  3 Credit Hours
Introductory seminar for understanding the forms and the process of business research. Its major objective is to help seminar participants understand the various philosophies that drive business research in an academic community, and introductory methods of social science research. Additionally, the seminar seeks to develop participant motivation to become a contributor to the organizational sciences communities by examining: 1. The research process, methodologies and strategies. 2. Research Paradigms, Modes and Contexts of Inquiry. 3. The nature of organizational sciences research. 4. The major streams of business research. 5. Understanding ontological choice of constructs and defining epistemic relationships between constructs. 6. Building hypotheses and socio-technical models. 7. Research design, data requirements and collection techniques, ethics and philosophies.
Prerequisite: doctoral standing.
Schedule Type: Lecture
Contact Hours: 3 lecture
Grade Mode: Standard Letter

MIS 84011  SYSTEMS SIMULATION  3 Credit Hours
Techniques and applications of computer simulation of existing or proposed real-world systems. Use of simulation language, simulation studies, analysis of interpretation and of results.
Prerequisite: Doctoral standing and special approval.
Schedule Type: Lecture
Contact Hours: 3 lecture
Grade Mode: Standard Letter

MIS 84012  SCHEDULING AND PLANNING  3 Credit Hours
Course is a doctoral seminar on scheduling and planning models that are used in operations and production management. The goal is to expose students to a portfolio of scheduling and planning models to stimulate research ideas in scheduling and planning models that will lead to the development of a research program for your doctoral research.
Prerequisite: Doctoral standing in the College of Business Administration.
Schedule Type: Lecture
Contact Hours: 3 lecture
Grade Mode: Standard Letter

MIS 84015  STOCHASTIC MODELS  3 Credit Hours
Mathematical modeling of systems involving one or more random variables, and stochastic processes: basic probability theory, Poisson process, Markov chain and Markov process with applications to production, inventory, reliability and queueing systems.
Prerequisite: Doctoral standing.
Schedule Type: Lecture
Contact Hours: 3 lecture
Grade Mode: Standard Letter

MIS 84023  LINEAR STATISTICAL MODELS  3 Credit Hours
Linear statistical models for regression and analysis of variance.
Prerequisite: Doctoral standing.
Schedule Type: Lecture
Contact Hours: 3 lecture
Grade Mode: Standard Letter
MIS 84045  SOCIAL ISSUES IN INFORMATION SYSTEMS  3 Credit Hours
Social issues in information systems arise at the interface between
information systems and individuals, groups and society. The course
will begin with a broad exposure to current social issues, moving to an
examination of specific issues in detail with issues chosen by student
interest and instructor consent.
Prerequisite: Doctoral standing.
Schedule Type: Lecture
Contact Hours: 3 lecture
Grade Mode: Standard Letter

MIS 84047  VALUE AND SUPPLY CHAIN MANAGEMENT  3 Credit Hours
This course is a doctoral seminar for students who seek an in-depth
understanding of the current research literature in supply chain
management. The seminar is designed into three modules. The first
module covers the conceptual foundation for understanding value and
supply chains from an interdisciplinary perspective. The second module
focuses on the basis of supply chain modeling using optimization and
simulation. The third module serves to integrate the previous modules
with the objective of the student producing a research paper for journal
submission.
Prerequisite: Doctoral standing.
Schedule Type: Lecture
Contact Hours: 3 lecture
Grade Mode: Standard Letter

MIS 84080  INNOVATION, ADOPTION, DIFFUSION  3 Credit Hours
Provides students with theoretical foundations of adoption and diffusion
of technological innovations in organizations and society. Topics
include: determinants of organizational innovation by acquisition;
individual- and organizational-level technology adoption; diffusion of
technologies through social systems; and the infusion and assimilation
of technologies in organizations.
Prerequisite: Doctoral standing.
Schedule Type: Lecture
Contact Hours: 3 lecture
Grade Mode: Standard Letter

MIS 84081  INFORMATION SYSTEMS STRATEGY AND INNOVATION
3 Credit Hours
This course explores the basis of strategy, deployment and competition
in high-technology industries. It introduces conceptual frameworks
based on cutting-edge research in economics and strategy. The
frameworks may seem abstract at first, but we will focus on mastering
them will gain an in-depth understanding of how high-technology
industries work and how to develop strategies for managing firms in such
industries. Students will learn how to develop and apply such frameworks
in their research.
Prerequisite: Doctoral standing.
Schedule Type: Lecture
Contact Hours: 3 lecture
Grade Mode: Standard Letter

MIS 84082  DATABASE MANAGEMENT SYSTEMS  3 Credit Hours
In-depth investigation of intelligent database management systems in
support of business decision-making. An understanding of relational
databases is assumed. Object-orientation and other advanced database
concepts will be explored.
Prerequisite: Doctoral standing.
Schedule Type: Lecture
Contact Hours: 3 lecture
Grade Mode: Standard Letter

MIS 84108  ACQUIRING HUMAN RESOURCES  3 Credit Hours
Course provides foundation for understanding issues related to the
acquisition of human resources in an organization. Students will learn
issues related to employment law, job analysis, job design, planning,
recruitment, selection.
Prerequisite: Doctoral standing.
Schedule Type: Lecture
Contact Hours: 3 lecture
Grade Mode: Standard Letter

MIS 84112  RESEARCH METHODOLOGY  3 Credit Hours
The objectives of this course are: to formulate a research problem and
develop testable research hypotheses; develop research skills by learning
the different research methods and techniques; explain information
contained in research statistical outputs such as SAS and SPSS enable
students to conduct meaningful and high quality research in their specific
field of interest.
Prerequisite: Doctoral standing.
Schedule Type: Lecture
Contact Hours: 3 lecture
Grade Mode: Standard Letter

MIS 84261  STRATEGIC DECISION-MAKING AND HUMAN RESOURCE
MANAGEMENT  3 Credit Hours
Provides a first graduate-level introduction to the fundamental concepts
of HRM/OB and strategic decision-making.
Prerequisite: Doctoral standing and special approval.
Schedule Type: Lecture
Contact Hours: 3 lecture
Grade Mode: Standard Letter

MIS 84262  THEORY OF THE FIRM  3 Credit Hours
Course focuses on developing a deep understanding of modern strategic
theory in relation to other allied fields. Students will review fundamental
concepts of strategic thinking and theory development and then move to
contemporary theoretical issues including transaction-cost economics,
the resource-based view, the emerging theories of real options and of
dynamic capabilities, strategic optimization and constraint theory, and
dealing with uncertainty through scenario-driven planning.
Prerequisite: doctoral standing.
Schedule Type: Lecture
Contact Hours: 3 lecture
Grade Mode: Standard Letter

MIS 84263  OPTIMIZING HUMAN RESOURCES  3 Credit Hours
Students learn areas of human resources management that include
training and development, performance management, compensation and
retention or turnover.
Prerequisite: Doctoral standing.
Schedule Type: Lecture
Contact Hours: 3 lecture
Grade Mode: Standard Letter

MIS 84266  STATISTICS FOR MANAGEMENT  3 Credit Hours
Survey of the leading writers and research studies in the area of
management systems. The course addresses methodologies, major
theoretical developments and practical applications.
Prerequisite: Doctoral standing.
Schedule Type: Lecture
Contact Hours: 3 lecture
Grade Mode: Standard Letter
MIS 84275  THEORETICAL AND EMPIRICAL GLOBAL STRATEGY    3 Credit Hours
Focuses on review and integration of the several streams of literature dealing with strategy for, and management of, the product-diversified and/or internationally-diversified firm. Also, in order to complement the emphasis of other doctoral offerings on strategy formulation topics, this seminar places a special emphasis on strategy process, organizational structure, and administrative mechanisms. In particular, it explores the foundations as well as current research on corporate governance, broadly define. This includes (I) the set of mechanisms available to align the interest of top managers to those of shareowners, as well as (II) the mechanisms available to motivate and control middle managers so that their decisions and behaviors are aligned with intended corporate and/or international strategy and goals.
Prerequisite: Doctoral standing.
Schedule Type: Lecture
Contact Hours: 3 lecture
Grade Mode: Standard Letter

MIS 84277  ORGANIZATIONAL BEHAVIOR AND THEORY    3 Credit Hours
An examination of theory and research on individual and group behavior in organizations. Special attention is given to theories of motivation, job satisfaction, goal setting, task design, feedback systems, group dynamics, power and teams.
Prerequisite: Doctoral standing.
Schedule Type: Lecture
Contact Hours: 3 lecture
Grade Mode: Standard Letter

MIS 84285  TECHNOLOGY AND INNOVATION STRATEGY    3 Credit Hours
Covers topics pertaining to innovation management at micro-level (entrepreneurship, corporate entrepreneurship), meso-level (networks), and macro-level (cross-country and within-country comparisons).
Prerequisite: Doctoral standing.
Schedule Type: Lecture
Contact Hours: 3 lecture
Grade Mode: Standard Letter

MIS 84291  SEMINAR IN MANAGEMENT SYSTEMS    3 Credit Hours
(Repeatable for credit) Intensive investigation of selected topics in organization and strategic management. Student will be expected to undertake research on a topic determined in joint consultation with the instructor.
Prerequisite: Doctoral standing and special approval of instructor.
Schedule Type: Seminar
Contact Hours: 3 other
Grade Mode: Standard Letter